

BOARD DIVERSITY POLICY

Housing Development Finance Corporation Limited

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CIN: L70100MH1977PLC019916

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Reviewing & Approving Authority:	Board of Directors of the Corporation
Original Issue Date:	March 19, 2015
Current Revision Date:	January 29, 2019
Policy Making Body:	Nomination and Remuneration Committee
Version No.:	1.1
Review Cycle	As recommended by the Board

1. Scope

This Policy on Board Diversity (the “**Policy**”) applies to the Board of Directors (the “**Board**”) of the Housing Development Finance Corporation Limited (“**Corporation**”). The Nomination and Remuneration Committee of Directors of the Corporation (the “**NRC**”) had formulated this policy and the same was approved by the Board at its meeting held on March 19, 2015. This amended Policy has been recommended by the NRC and approved by the Board of Directors of the Corporation at its meetings held on January 29, 2019. This Policy shall be effective from February 1, 2019.

2. Purpose

As prescribed under the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 (Listing Regulations), one of the key functions of the Board of a listed company is to ensure existence of a transparent board nomination process with a focus on diversity of thoughts, varied experience, industry knowledge, broader perspective, integrity and gender representation.

The primary objective of this Policy is to provide a framework and set standards for having a diversified Board with ability to base its decisions after evaluating multiple options as compared to homogeneous Boards and help improve the performance of the organization significantly. A diversified board not only enhances board effectiveness by ensuring rational, pragmatic and quick decision making but also better understands and connects with the stakeholders to attain the Corporation’s stated goals and strategic objectives.

This Policy should be read with the Policy on Appointment of Directors and Members of Senior Management, as amended by the Board of Directors of the Corporation, from time to time (“**Directors Appointment Policy**”).

3. Policy Implementation

The NRC, under the Directors Appointment Policy, is authorised to select potential candidates for appointment as Directors to the Board. Whilst selecting potential candidates, the NRC would consider the following:

- When selecting candidates to be appointed as Directors to the Board, the NRC shall assess appropriate mix of diversity, ensure that the candidates have the highest levels of personal and professional ethics and integrity, appropriate skills, knowledge, experience and expertise in one or more fields of business including finance, accounting, management, sales, marketing, administration, research, corporate governance, technical operations, law or any other discipline related to the business of the Corporation.
- While evaluating candidates, the NRC shall also consider the qualifications and skill sets of the existing Non-Executive Directors, to ensure an overall diversity in the skill sets of Board as a whole, keeping in mind the current business operations, future growth, diversification plans and also the need to fill in the competency gaps, if any.

- While selecting candidates for appointment to the Board, the NRC shall look at not only the requisite qualifications and skill sets of the candidates but also of the members of the existing Board keeping in mind the current business operations, future growth, diversification plans and also the need to fill in the competency gaps, if any.
- The Corporation believes in gender diversity. The Corporation, under the provisions of the Companies Act, 2013, Rules made there under and the Listing Regulations would have adequate number of woman director on its Board including woman independent director.

4. Policy Review

This Policy may be amended, modified or supplemented from time to time to ensure compliance with any modification, amendment or supplementation to the Listing Regulations or as may be otherwise prescribed by the NRC/Board from time to time.
